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Exploiting the India beta opportunity

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INDIA OPPORTUNITY



Country	Nominal GDP, 2015, \$ trillion	GDP growth		Inflation,	Summary of country-
		2014–15, %	2016–20 forecast, %	2014–15, %	risk score, 2015 ¹ (1 = low, 100 = high)
India	2.0	7.3	7.7	4.9	33
Brazil	2.1 –1.6	6	2.2	8.9	39
Mexico	1.2	1.1	3.4	2.8	42
China	10.0	7.5	6.4	1.4	45
Russia	1.6 –2.0	D	2.3	16.4	49
Turkey	0.7	1.2	3.3	7.7	66

First among emerging markets Second or third among emerging markets

Source: McKinsey; Country-risk score is a composite index (political, financial and macroeconomic)

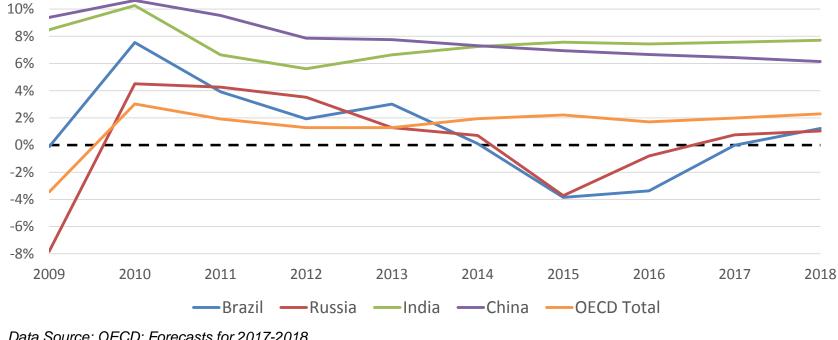
India presents more attractive growth potential relative to other emerging markets

8%

12%

Data Source: OECD; Forecasts for 2017-2018

Among the BRIC countries, China's \$11 trillion economy continues to decelerate, Brazil and Russia both remain overshadowed by political problems and the recent commodity rout, while India has instead presented a robust uptrend of secular growth, achieving a 2016 GDP of \$2.3 trillion with a growth rate of over 7%



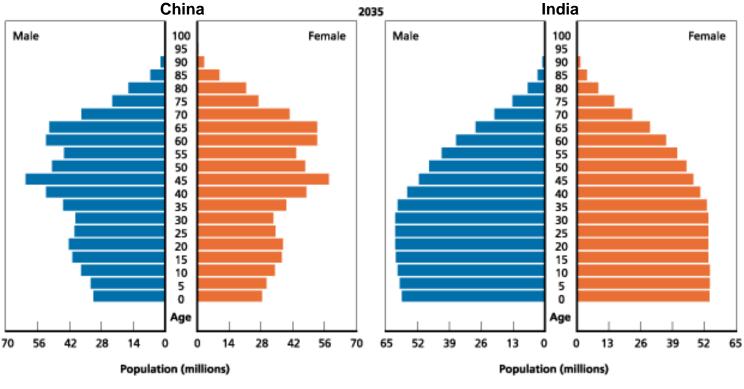
GDP Growth



SECULAR GROWTH

DEMOGRAPHY



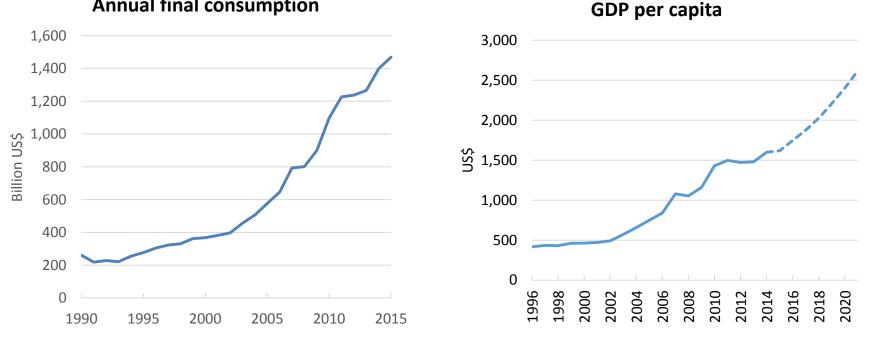


Source: RAND, US Census Bureau

"India has the largest concentration of young people in the world at any time in recorded history - 420 million Indians are between the ages of 15 and 34, and every month for the next several years, 1 million Indians are turning 18." -- Somini Sengupta

CONSUMPTION OPPORTUNITY





Annual final consumption

Data Source: World Bank

Data Source: IMF; Forecast shown by dashed line

Domestic consumption accounts for over 70% of the GDP and Indian consumption will continue to be supported by the GDP and income growth

GOVERNMENT REFORMS



Achieved reforms

- Universal goods and services tax (GST)
- Easing FDI restrictions
- Reforms in power sector
- Capex plan in railways
- New bankruptcy code
- Faster clearance of projects
- Assimilation of unmeasured, untaxed "cash" economy

Major potential reforms

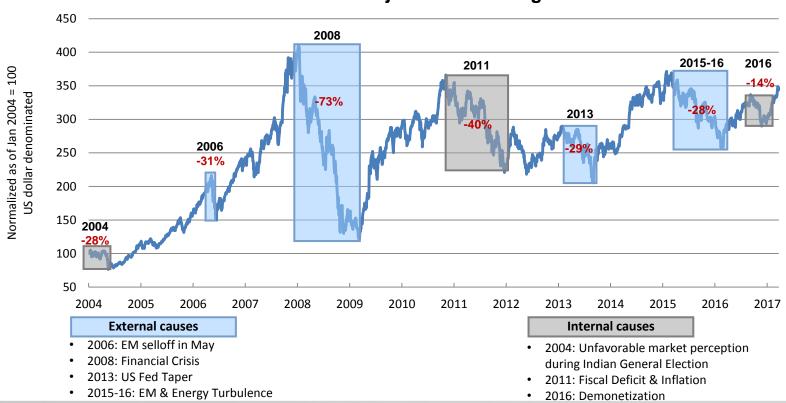
- Land reforms
- Labour reforms

Western capital has under-appreciated the incremental changes and increasing bureaucratic efficiency that are unfolding¹

1. The Modi Government's Reform Program: A Scorecard, CSIS (http://indiareforms.csis.org/)

VOLATILITY CHALLENGE





Indian markets subject to local and global risks

India has periodically experienced deep sell-offs linked to both internal and external causes

DYNAMIC HYBRID APPROACH

cycle



Enhanced Passive 30-60%	Unconstrained Active 30-60%	Opportunistic Tactical 0-40%
• 3 to 5 years	6 months to 2 years	• 3 to 9 months
 Multi-sector security selection within large-cap and mid-cap equities, typically most influenced by earnings growth Dynamic market capitalization 	 Offers additional security selection advantages with medium-term thematic expression on both longs and shorts, typically most influenced by valuation gaps 	 Additional opportunity to capture markets corrections which appear every 18-36 months due to external and internal causes Careful evaluation of historical sell-
 biases depending on relative valuations Dynamic balancing between 	 Fast developing and broad single- stock futures market allows for successful idiosyncratic shorts 	offs enhances timing of tactical entries and exits • Sub-strategy provides powerful
domestic consumption and exports	Capture local market trading	risk management tool for nimble
 Moderation on total portfolio risk exposure contingent on economic 	opportunitiesExploit specific local market capital	de-risking and re-risking overall exposure

flows

Dynamic allocation amongst three sub-strategies, predicated on global and domestic economic and valuation considerations, creates robust risk management

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